

**DEPARTMENT OF FINANCE**


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To be appropriated by Vote in 2012/13	R 266 868 000
Statutory amount	R 1 756 434
Responsible MEC	MEC of Finance
Administering Department	Department of Finance
Accounting Officer	Deputy Director General: Finance

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**1. OVERVIEW****Vision**

A dynamic department leading in service excellence.

**Mission**

The equitable allocation and optimal utilization of provincial resources to ensure a quality and better life for all through:

- Quality financial advice and support to departments, public entities and municipalities.
- Efficient financial management and fiscal discipline.
- Effective monitoring of resource utilization.

**Values**

We commit ourselves to the following core values:

- Batho Pele and Ubuntu principles.
- Dedication: To perform our tasks in a dedicated manner to ensure accelerated and quality service delivery.
- Excellence: To perform our responsibilities with professional excellence.
- Integrity: To conduct our business in a consistent, objective, honest, fair, just and trustworthy manner.
- Accountability: To be accountable in the performance of our duties.

## Strategic Goals and Objectives

- Maintain Fiscal Discipline in the Province
- Assets and Liabilities support
- Efficient and Effective financial and corporate governance

## Legislative Mandates

The department derives its mandate from the following legislations:

- The Constitution of the Republic of South Africa Act, 1996
- Public Finance Management Act, 1999 (Act 1 of 1999)
- Local Government: Municipal Finance Management Act, 2003 (Act 56 of 2003)
- Annual Division of Revenue Act
- Intergovernmental Fiscal Relations Act, 1997 (Act 97 of 1997)
- Mpumalanga Appropriation Act, 2010
- Mpumalanga Adjustment Appropriation Act, 2010
- Mpumalanga Finance Matters Act, 2006
- State Information Technology Agency Act, 1998 (Act 8 of 1998)
- Protected Disclosures Act, 2000 (Act 26 of 2000)
- Prevention and Combating of Corrupt Activities Act, 2004 (Act 12 of 2004)
- Mpumalanga Gambling Act, 1995 (Act 5 of 1995)
- Occupational Health and Safety Act, 1993 (Act 85 of 1993)
- Control of Access to Public and Vehicles Act, 1985 (Act 53 of 1985)
- Electronic Communications Security (Pty) Ltd Act, 2002 (Act 68 of 2002)
- National Archives of South Africa Act, 1996 (Act 43 of 1996)
- Minimum Information Security Standards

## 2. REVIEW OF THE CURRENT FINANCIAL YEAR (2012/2013)

The Department continues to monitor compliance and provide support to Departments, Public Entities and Municipalities in relation to all governing acts, regulations and prescripts. The Department is still awaiting feedback from the Department of Public Service and Administration on the revised organizational structure to give effect to expanded mandate of the department. This change is consistent with the requirements for the department to provide dedicated support to municipalities to fully implement the Municipal Finance Management Act (Act 53 of 2003). The Department has filled all twenty (20) critical posts identified in the beginning of the financial year that included the position of the Head of the department with a view to enhance service delivery.

The **Programme Sustainable Resource Management through** its Economic Analysis Unit has continued to provide quality and accurate socio-economic research reports, to inform the provincial and municipal planning and budget processes, thereby contributing to the provincial growth and development strategy. The Unit continues to analyse socio-economic indicators to

assess the impact of provincial public policy and spending on the quality of life of provincial citizens.

The programme Assets and Liabilities Management has managed to provide management support, training and advisory services to the departments, public entities and municipalities on assets, supply chain, liabilities management, financial systems and information technology services to improve operational efficiency to accelerate service delivery. Through the Financial Asset Management Unit, the Programme continued to manage provincial cash in the form of equitable share, conditional grants and own revenue and transferred as per cash flow schedules. Favourable cash availability has been maintained throughout the financial year.

Meanwhile the Programme has through the Physical Asset Management Unit continued to monitor compliance to asset management norms and standards and held workshops to build capacity of officials in departments, public entities and municipalities. The Unit will continue to focus on capacity building, training and support to all departments, public entities and municipalities.

The Provincial Supply Chain Management Unit monitored compliance to supply chain processes, regulations and instructions. Capacity building was done through workshops, formal training and road shows. The implementation and rollout of the E-procurement system to departments and creating a centralised database of suppliers to streamline the procurement process is in progress.

The Public Sector Liabilities Management Unit has compiled and continues to maintain a register of liabilities for provincial departments, municipalities and public entities to manage their liabilities effectively. Awareness to public sector liability management has been created in these institutions.

The **Interlinked Financial Systems Unit** engaged in supporting departments on the proper utilization of financial systems. For the financial year in question, training of users proved to be one of the key priorities in building capacity to enable the effective and efficient usage of the systems.

Through its **Information Technology unit** houses the Province's IT infrastructure which includes its hardware, interconnecting networks and all associated software and the databases interacting with clients. Departments have been upgrading their hardware infrastructure as technology has matured in the last few decades. Through modernization of the Province's IT infrastructure, inter-departmental efficiencies have been achieved. However, the dollar-rand exchange in the procurement of IT infrastructure plays a significant role in the manner in which it does affect budget. The Provincial Master Systems Plan was developed as a pragmatic roadmap for addressing digital innovation opportunities for the Mpumalanga Provincial Government (MPG). The roadmap evolved into a suite of policies and standards to promote a common strategic direction and framework for departments, encouraging interoperability, flexibility, scalability and open-standards based technologies.

The **Financial Governance Programme** will continue to monitor departments, municipalities and public entities with regard to the implementation of and compliance with prescribed Policies and Acts and also provide hands-on support and capacity building where needed.

The Programme plays an important role in mediating between the auditors and the auditees in the interpretation of the legislation and prescribed standards to facilitate the finalisation of the audit process. The Programme plans to have trial balance interactions with municipalities to identify key areas of intervention before closure of the financial year. This will further assist to improve the operation clean audit 2014 initiative.

The facilitation and analysis of the FMCMM has assisted departments and public entities to improve their financial maturity levels in all key areas assessed. Action plans have been developed to address deficiencies in order to improve the overall maturity level.

The Risk Management Unit assisted departments and municipalities to establish risk management committees and units have been established and capacitated them to influence key decision making on a strategic level. The programme will continue to assist municipalities to perform the risk assessments due to the capacity challenges currently experienced.

An audit committee toolkit was developed to strengthen oversight in the Province and an internal audit manual has been rolled out to improve internal audit processes. In terms of legislative requirements, a quality assurance review must be performed every five years to determine if the internal audit processes are performed in accordance with IIA standards. In line with this requirement, the programme planned to compile a quality assurance readiness checklist to assist internal audit units to perform at the required level.

The programme looks forward to establishing a governance outlook document in order to profile challenges of departments, public entities and municipalities and provide recommendations for improvement.

### **3. OUTLOOK FOR THE COMING FINANCIAL YEAR (2013/2014)**

It is the responsibility of Provincial Treasury to advise, support and build capacity in provincial Department, Municipalities and Public Entities to ensure full compliance and effective and efficient financial management and optimal utilization of allocated resources.

The Department's plans have been prepared in an environment of continued economic and fiscal uncertainty. The global economic growth outlook remains challenging, notwithstanding improved sentiment in global financial markets following the interim deal related to the fiscal cliff in the United States. Downside risks to the growth outlook persist as the structural problems in many countries and in the Eurozone in particular, are still unresolved. The region is likely to remain in a recession for much of the year, as fiscal tightening and balance sheet repair by banks and households continue.

The uncertain fiscal outlook is likely to contribute to continued sub-trend United States growth; growth prospects in the United Kingdom remain relatively weak, while the outlook for Japan is uncertain despite the announcement of substantial fiscal and monetary policy stimuli. The outlook for emerging markets, particularly those in Asia, is more positive. Growth in Africa is expected to be sustained at rates in excess of 5 per cent.

Domestic economic growth remains fragile and below potential. National and provincial growth rates have been revised downward below 3 per cent for 2013 due to external and internal constraints. To achieve a higher internally-generated growth, would require a commitment to implementing a range of structural reforms and making some trade-offs as outline in the National Development Plan. Inflation will remain elevated in the months ahead with pressure from high food prices, a relatively weak rand and expected increases in administrative prices.

The current financial year is the penultimate period in terms of which public institutions should demonstrate the extent to which the administration has lived up to the promise of executing responsibilities in a fair and transparent manner, delivered services effectively and showing improvements in accounting on public mandates.

While the department has in the past three financial years recorded clean audit outcomes, and remained the top department in the province on accounting and transparency, a greater focus of our programme will be on improving control measures and human capital to effectively deliver the expected services. The department liaises closely and partnered with other stakeholders to achieve clean audits by 2014.

The Sustainable Resource Management Programme - The Programme has been allocated 7 interns which will be distributed between the relevant units for training and development purposes and contributing towards job creation. We will also gain some incentives in this regard.

The Programme will further through its Municipal Finance Unit continue to provide support, capacitate and guide municipalities in the continual implementation of the MFMA. In order to assist Municipalities in compiling credible budgets, the Unit will continue to conduct the Local Government Medium Term Expenditure Committee (LGMTEC) sessions. The focus will be on 14 municipalities without credible budgets, as well as non-compliance with section 71 of the Municipal Finance Management Act. A co-ordinated Programme of Action for municipalities is being developed and will be implemented during 2013/14 financial year.

Through the Infrastructure Coordination Directorate, the Programme will continue to support and monitor the delivery of infrastructure by provincial departments, Public Entities as well as municipalities. The Directorate will support the departments with implementation of an Infrastructure Delivery Management System (IDMS). This will include the preparation of budgets two years in advance related to Infrastructure Grant reforms processes and general funding of infrastructure. There will be processes to conclude the Infrastructure Delivery

Improvement Programme (IDIP) scheduled for the end of 2013/14. The Directorate will be strengthened with additional personnel to improve the monitoring and better analysis of the Infrastructure performance in the province.

Through its Provincial Administration Fiscal Discipline Directorate, the Programme continues to assist provincial departments in generating and maximisation of own revenue through monthly revenue forums and monitoring of cash offices and also quarterly training workshops. Special attention will be given to collection of revenues owed by various municipalities in line with agency agreements entered into between the Department of Community Safety, Security and Liaison with regards to Road Traffic Act of 1996.

A Provincial Revenue Enhancement Strategy has been developed and will be implemented during 2013/14 financial year.

The Budget and Expenditure Management Unit will continue to promote optimal and effective provincial resource allocation and utilization, efficient provincial budget management.

The MEC for Finance when tabling the Provincial Budget on 13 March 2012 indicated that workgroups will be established constituted by the Provincial Treasury officials, Chief Financial Officers and departmental Planners as an intervention strategy to improve on financial and performance information management. This action will further enhance the ability of the Provincial Administration to deliver the required levels of quality services within the fiscal means.

The workgroups that were introduced during 2012/13 financial year will be extended to the following groups

- a) Legal services units in departments, public entities and municipalities
- b) Internal Audit units in departments, public entities and municipalities
- c) Budget officials in departments – systemic tool on costing of compensation of employees – head counts vis a vis budgets per programme and sub programme
- d) Retreat with Human Resource units that will be convened by Persal Desk
- e) We will then elevate the recommendations of these retreats to the Provincial Management Committee of Heads of Departments as well as Executive Council
- f) This project will run through the year and will assist in enhancing the implementation of the Public Finance Management Act. The project is called “Going Back to Basics”.

**The Assets and Liabilities Management Programme** will focus on strengthening controls to contribute in reducing fraud and corruption in the province which will include the introduction of the fraud prevention system namely Safety web, Luminet as well as ensuring that appropriate governance practices are implemented.

Furthermore, work will be done in providing support to the implementation of the Comprehensive Rural Development Programme (CRDP) Procurement policy framework which includes popularising the policy and provision of training to officials in departments and municipalities.

In addition more work will be done to support departments in the interpretation and implementation of the Asset management framework.

**The Financial Governance Programme** will continue to monitor departments, municipalities and public entities with regard to the implementation of and compliance with prescribed Policies and Acts and also provide hands-on support and capacity building where needed.

The Programme plays an important role in mediating between the auditors and the auditees in the interpretation of the legislation and prescribed standards to facilitate the finalisation of the audit process. The Programme will assist department of Education to have audited financial statements before transferring funds to the schools. Accountants and Auditors will be appointed to compile the financial statements and prepare them for auditing. This process will assist the departments to comply with the Division of Revenue Act (DoRA).

The Programme looks forward to assist Municipalities with their financial reports. Exceptions will be picked upfront through various tools to alert the municipalities to do corrections and reconciliations before the end of a particular reporting period. The risk management processes will alert the critical issues that require urgent attention. There have been 10 interns allocated to the Programme for the purpose of training and development.

## 1. RECEIPTS AND FINANCING

### 4.1 Summary of receipts

**Table 3.1: Summary of receipts: Finance**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2012/13	Revised estimate	Medium-term estimates		
	2009/10	2010/11	2011/12				2013/14	2014/15	2015/16
Equitable share	203 638	214 282	213 882	247 667	248 090	245 967	258 796	271 995	283 234
Conditional grants	–	–	–	–	–	–	–	–	–
Own Revenue	–	–	9 365	7 673	7 673	6 624	8 072	8 476	8 857
Other	–	–	23	–	102	77	–	–	–
<b>Total receipts</b>	<b>203 638</b>	<b>214 282</b>	<b>223 270</b>	<b>255 340</b>	<b>255 865</b>	<b>252 668</b>	<b>266 868</b>	<b>280 471</b>	<b>292 091</b>

## 4.2 Departmental receipts collection

**Table 3.2: Departmental receipts: Finance**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2012/13	Revised estimate	Medium-term estimates		
	2009/10	2010/11	2011/12				2013/14	2014/15	2015/16
Tax receipts	-	-	-	-	-	-	-	-	-
Casino taxes	-	-	-	-	-	-	-	-	-
Horse racing taxes	-	-	-	-	-	-	-	-	-
Liquor licences	-	-	-	-	-	-	-	-	-
Motor vehicle licences	-	-	-	-	-	-	-	-	-
Sales of goods and services other	2,691	2,562	2,931	2,288	2,288	3,308	2,738	2,788	2,844
Transfers received	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-
Interest, dividends and rent on land	49,942	48,876	44,426	54,877	54,877	67,155	48,441	48,796	48,796
Sales of capital assets	5	156	748	-	-	65	-	-	-
Transactions in financial assets and liabilities	50	91	78	4	4	81	20	13	13
<b>Total departmental receipts</b>	<b>52,688</b>	<b>51,685</b>	<b>48,183</b>	<b>57,169</b>	<b>57,169</b>	<b>70,609</b>	<b>51,199</b>	<b>51,597</b>	<b>51,653</b>

## 4.3 Transfers

**Table 3.3: Summary of departmental transfers to local government by category**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2012/13	Revised estimate	Medium-term estimates		
	2009/10	2010/11	2011/12				2013/14	2014/15	2015/16
Category A	-	-	-	-	-	-	-	-	-
Category B	-	-	4	11	11	11	12	13	14
Category C	-	-	-	-	-	-	-	-	-
<b>Total departmental transfers to local government</b>	<b>-</b>	<b>-</b>	<b>4</b>	<b>11</b>	<b>11</b>	<b>11</b>	<b>12</b>	<b>13</b>	<b>14</b>

## 4.4 Department Public-Private Partnership (PPP) projects

The department does not have any PPP projects

## 2. PAYMENT SUMMARY

### 5.1 Key Assumptions

- Provide support to municipalities
- Training of Supply Chain Practitioners
- Installation of EPRO System



## 5.2 Programme Summary

**Table 3.4: Summary of payments and estimates: Finance**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2012/13	Revised estimate	Medium-term estimates		
	2009/10	2010/11	2011/12				2013/14	2014/15	2015/16
Administration	75,103	80,776	69,454	75,116	75,641	75,039	76,490	81,308	85,144
Sustainable Resources Management	46,844	32,687	33,540	38,630	38,630	37,981	45,116	44,137	44,015
Asset And Liabilities Management	69,460	85,040	94,629	110,545	110,545	109,828	110,404	118,366	122,787
Financial Governance	12,231	15,779	25,647	31,049	31,049	29,820	34,858	36,660	40,145
<b>Total payments and estimates:</b>	<b>203,638</b>	<b>214,282</b>	<b>223,270</b>	<b>255,340</b>	<b>255,865</b>	<b>252,668</b>	<b>266,868</b>	<b>280,471</b>	<b>292,091</b>

## 5.3 Summary of Economic Classification

**Table 3.5: Summary of provincial payments and estimates by economic classification: Finance**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2012/13	Revised estimate	Medium-term estimates		
	2009/10	2010/11	2011/12				2013/14	2014/15	2015/16
<b>Current payments</b>	<b>201,366</b>	<b>201,418</b>	<b>217,966</b>	<b>247,930</b>	<b>248,596</b>	<b>245,399</b>	<b>263,074</b>	<b>273,568</b>	<b>284,530</b>
Compensation of employees	99,112	107,773	118,499	131,808	131,701	130,091	144,383	153,186	161,690
Goods and services	102,254	93,645	99,467	116,122	116,895	115,308	118,691	120,382	122,840
Interest and rent on land	–	–	–	–	–	–	–	–	–
<b>Transfers and subsidies</b>	<b>142</b>	<b>2,958</b>	<b>1,728</b>	<b>41</b>	<b>250</b>	<b>250</b>	<b>184</b>	<b>46</b>	<b>49</b>
Provinces and municipalities	–	–	4	11	11	11	12	13	14
Departmental agencies and accounts	–	–	–	–	–	–	–	–	–
Higher education institutions	–	–	–	–	–	–	–	–	–
Foreign governments and international organisations	–	–	–	–	–	–	–	–	–
Public corporations and private enterprises	–	–	–	–	–	–	–	–	–
Non-profit institutions	–	–	–	–	–	–	–	–	–
Households	142	2,958	1,724	30	239	239	172	33	35
<b>Payments for capital assets</b>	<b>2,108</b>	<b>9,906</b>	<b>3,576</b>	<b>7,369</b>	<b>7,019</b>	<b>7,019</b>	<b>3,610</b>	<b>6,857</b>	<b>7,512</b>
Buildings and other fixed structures	–	–	–	–	–	–	–	–	–
Machinery and equipment	2,096	9,377	3,576	7,369	7,019	7,019	3,410	6,857	7,512
Heritage assets	–	–	–	–	–	–	–	–	–
Specialised military assets	–	–	–	–	–	–	–	–	–
Biological assets	–	–	–	–	–	–	–	–	–
Land and sub-soil assets	–	–	–	–	–	–	–	–	–
Software and other intangible assets	12	529	–	–	–	–	200	–	–
<b>Payments for financial assets</b>	<b>22</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Total economic classification:</b>	<b>203,638</b>	<b>214,282</b>	<b>223,270</b>	<b>255,340</b>	<b>255,865</b>	<b>252,668</b>	<b>266,868</b>	<b>280,471</b>	<b>292,091</b>

## 3. PROGRAMME DESCRIPTION

### 6.1 Programme 1: Administration

#### 6.1.1 Description and Objective

The programme is responsible for the political, financial and administrative management of the department.

**Table 3.6: Summary of payments and estimates: Administration**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2012/13	Revised estimate	Medium-term estimates		
	2009/10	2010/11	2011/12				2013/14	2014/15	2015/16
Member of Executive Council	3,079	4,375	4,876	5,156	5,156	5,142	7,412	7,832	7,922
Management Services	37,490	39,775	28,564	30,359	30,383	30,132	30,178	32,831	34,926
Financial Management	31,563	33,419	32,564	35,861	36,284	35,960	34,874	36,249	37,807
Internal Audit	2,971	3,207	3,450	3,740	3,818	3,805	4,026	4,396	4,489
<b>Total payments and estimates</b>	<b>75,103</b>	<b>80,776</b>	<b>69,454</b>	<b>75,116</b>	<b>75,641</b>	<b>75,039</b>	<b>76,490</b>	<b>81,308</b>	<b>85,144</b>

**Table 3.7: Summary of provincial payments and estimates by economic classification: Administration**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2012/13	Revised estimate	Medium-term estimates		
	2009/10	2010/11	2011/12				2013/14	2014/15	2015/16
<b>Current payments</b>	<b>73,699</b>	<b>75,973</b>	<b>66,858</b>	<b>73,663</b>	<b>73,989</b>	<b>73,387</b>	<b>75,805</b>	<b>80,752</b>	<b>84,463</b>
Compensation of employees	45,490	47,828	37,701	42,814	42,717	42,443	47,942	51,028	53,971
Goods and services	28,209	28,145	29,157	30,849	31,272	30,944	27,863	29,724	30,492
Interest and rent on land	–	–	–	–	–	–	–	–	–
<b>Transfers and subsidies</b>	<b>–</b>	<b>1,239</b>	<b>1,571</b>	<b>41</b>	<b>240</b>	<b>240</b>	<b>44</b>	<b>46</b>	<b>49</b>
Provinces and municipalities	–	–	4	11	11	11	12	13	14
Departmental agencies and accounts	–	–	–	–	–	–	–	–	–
Higher education institutions	–	–	–	–	–	–	–	–	–
Foreign governments and international organisations	–	–	–	–	–	–	–	–	–
Public corporations and private enterprises	–	–	–	–	–	–	–	–	–
Non-profit institutions	–	–	–	–	–	–	–	–	–
Households	–	1,239	1,567	30	229	229	32	33	35
<b>Payments for capital assets</b>	<b>1,399</b>	<b>3,564</b>	<b>1,025</b>	<b>1,412</b>	<b>1,412</b>	<b>1,412</b>	<b>641</b>	<b>510</b>	<b>632</b>
Buildings and other fixed structures	–	–	–	–	–	–	–	–	–
Machinery and equipment	1,399	3,564	1,025	1,412	1,412	1,412	641	510	632
Heritage assets	–	–	–	–	–	–	–	–	–
Specialised military assets	–	–	–	–	–	–	–	–	–
Biological assets	–	–	–	–	–	–	–	–	–
Land and sub-soil assets	–	–	–	–	–	–	–	–	–
Software and other intangible assets	–	–	–	–	–	–	–	–	–
<b>Payments for financial assets</b>	<b>5</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Total economic classification: Progra</b>	<b>75,103</b>	<b>80,776</b>	<b>69,454</b>	<b>75,116</b>	<b>75,641</b>	<b>75,039</b>	<b>76,490</b>	<b>81,308</b>	<b>85,144</b>

The programme has received an increase of 1 per cent in 2013/2014 financial year when compared to 2012/13 financial year. There has been a decrease in goods and services of 9 per cent and payment of capital assets by 54 per cent as a result of provincial priorities.

### 6.1.2 Service Delivery Measure

*Refer to departmental APP for 2013/14 financial year*

## 6.2 Programme 2:Sustainable Resource Management

### 6.2.1 Description and Objective

The programme exists to promote optimal and effective provincial resource allocation and utilization, efficient provincial budget management, accurate financial reporting on provincial revenue generation and maximization, provide quality and accurate socio-economic research reports to inform the provincial budget and planning process, promote efficient

planning, implementation and management of infrastructure by provincial departments and municipalities, and provide technical support to delegated municipalities on the implementation of the MFMA.

**Table 3.8: Summary of payments and estimates: Sustainable Resources Management**

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2009/10	2010/11	2011/12				2013/14	2014/15	2015/16
Programme Support	19,712	1,429	1,385	2,418	2,448	2,446	2,232	1,334	1,384
Economic Analysis	3,008	3,807	3,245	3,336	3,398	3,421	3,445	3,986	3,814
Municipal Fiscal Discipline	6,604	5,419	5,327	4,866	5,074	4,988	5,294	6,060	5,822
Provincial Administration Fiscal Discipline	2,650	3,161	3,818	4,931	4,901	4,549	6,039	6,362	6,287
Budget And Expenditure Management	7,437	9,316	7,123	7,515	7,515	7,515	8,759	9,318	9,511
Municipal Finance	3,958	6,245	10,305	12,485	12,277	12,195	15,439	13,011	12,975
Infrastructure Co-Ordination	3,475	3,310	2,337	3,079	3,017	2,867	3,908	4,066	4,222
<b>Total payments and estimates</b>	<b>46,844</b>	<b>32,687</b>	<b>33,540</b>	<b>38,630</b>	<b>38,630</b>	<b>37,981</b>	<b>45,116</b>	<b>44,137</b>	<b>44,015</b>

**Table 3.9: Summary of provincial payments and estimates by economic classification: Sustainable Resources Management**

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2009/10	2010/11	2011/12				2013/14	2014/15	2015/16
<b>Current payments</b>	<b>46,844</b>	<b>30,469</b>	<b>33,458</b>	<b>38,380</b>	<b>38,370</b>	<b>37,721</b>	<b>44,853</b>	<b>43,861</b>	<b>43,726</b>
Compensation of employees	20,925	23,751	26,921	30,325	30,315	29,929	33,297	35,011	36,681
Goods and services	25,919	6,718	6,537	8,055	8,055	7,792	11,556	8,850	7,045
Interest and rent on land	–	–	–	–	–	–	–	–	–
<b>Transfers and subsidies</b>	<b>–</b>	<b>1,719</b>	<b>–</b>	<b>–</b>	<b>10</b>	<b>10</b>	<b>–</b>	<b>–</b>	<b>–</b>
Provinces and municipalities	–	–	–	–	–	–	–	–	–
Departmental agencies and accounts	–	–	–	–	–	–	–	–	–
Higher education institutions	–	–	–	–	–	–	–	–	–
Foreign governments and international organisations	–	–	–	–	–	–	–	–	–
Public corporations and private enterprises	–	–	–	–	–	–	–	–	–
Non-profit institutions	–	–	–	–	–	–	–	–	–
Households	–	1,719	–	–	10	10	–	–	–
<b>Payments for capital assets</b>	<b>–</b>	<b>499</b>	<b>82</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>263</b>	<b>276</b>	<b>289</b>
Buildings and other fixed structures	–	–	–	–	–	–	–	–	–
Machinery and equipment	–	249	82	250	250	250	263	276	289
Heritage assets	–	–	–	–	–	–	–	–	–
Specialised military assets	–	–	–	–	–	–	–	–	–
Biological assets	–	–	–	–	–	–	–	–	–
Land and sub-soil assets	–	–	–	–	–	–	–	–	–
Software and other intangible assets	–	250	–	–	–	–	–	–	–
<b>Payments for financial assets</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Total economic classification: Progra</b>	<b>46,844</b>	<b>32,687</b>	<b>33,540</b>	<b>38,630</b>	<b>38,630</b>	<b>37,981</b>	<b>45,116</b>	<b>44,137</b>	<b>44,015</b>

The programme has received an increase of 16 per cent in 2013/2014 financial year when compared to 2012/13 financial year. The increase is mainly on goods and services by 43 per cent as a result of an additional allocation that has been provided to build capacity in municipalities.

## 6.2.2 Service Delivery Measures

*Refer to departmental APP for 2013/14 financial year*

## 6.3 Programme 3: Assets and Liability Management

### 6.3.1 Description and Objective

The programme is responsible for the monitoring and support of Transversal Systems, Information Technology Services, Assets, Liabilities, Public Private Partnerships and Provincial Supply Chain management to departments, municipalities and public entities.

**Table 3.10: Summary of payments and estimates: Asset And Liabilities Management**

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2009/10	2010/11	2011/12				2013/14	2014/15	2015/16
Programme Support	1,357	1,446	1,627	2,489	1,918	2,012	2,690	1,842	1,958
Provincial Supply Chain Management	6,458	7,722	13,139	14,545	14,816	14,566	16,285	17,629	17,372
Financial Assets Management	1,423	1,527	1,743	1,849	1,899	1,850	2,500	2,641	2,746
Public Sector Liabilities	1,937	2,091	2,301	2,812	2,762	2,695	2,776	2,992	3,022
Physical Assets Management	3,407	3,548	4,285	4,642	4,442	4,380	4,689	4,980	5,046
Interlinked Financial Systems	7,102	7,597	7,995	11,406	9,511	9,435	12,987	13,411	14,293
Information Technology	47,776	61,109	63,539	72,802	75,197	74,890	68,477	74,871	78,350
<b>Total payments and estimates</b>	<b>69,460</b>	<b>85,040</b>	<b>94,629</b>	<b>110,545</b>	<b>110,545</b>	<b>109,828</b>	<b>110,404</b>	<b>118,366</b>	<b>122,787</b>

**Table 3.11: Summary of provincial payments and estimates by economic classification: Asset And Liabilities Management**

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2009/10	2010/11	2011/12				2013/14	2014/15	2015/16
<b>Current payments</b>	<b>68,592</b>	<b>79,818</b>	<b>92,003</b>	<b>106,338</b>	<b>106,338</b>	<b>105,621</b>	<b>107,558</b>	<b>113,949</b>	<b>117,926</b>
Compensation of employees	23,123	24,887	38,779	42,422	42,422	41,797	45,898	48,855	51,691
Goods and services	45,469	54,931	53,224	63,916	63,916	63,824	61,660	65,094	66,235
Interest and rent on land	—	—	—	—	—	—	—	—	—
<b>Transfers and subsidies</b>	<b>142</b>	<b>—</b>	<b>157</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>140</b>	<b>—</b>	<b>—</b>
Provinces and municipalities	—	—	—	—	—	—	—	—	—
Departmental agencies and accounts	—	—	—	—	—	—	—	—	—
Higher education institutions	—	—	—	—	—	—	—	—	—
Foreign governments and international organisations	—	—	—	—	—	—	—	—	—
Public corporations and private enterprises	—	—	—	—	—	—	—	—	—
Non-profit institutions	—	—	—	—	—	—	—	—	—
Households	142	—	157	—	—	—	140	—	—
<b>Payments for capital assets</b>	<b>709</b>	<b>5,222</b>	<b>2,469</b>	<b>4,207</b>	<b>4,207</b>	<b>4,207</b>	<b>2,706</b>	<b>4,417</b>	<b>4,861</b>
Buildings and other fixed structures	—	—	—	—	—	—	—	—	—
Machinery and equipment	697	4,943	2,469	4,207	4,207	4,207	2,506	4,417	4,861
Heritage assets	—	—	—	—	—	—	—	—	—
Specialised military assets	—	—	—	—	—	—	—	—	—
Biological assets	—	—	—	—	—	—	—	—	—
Land and sub-soil assets	—	—	—	—	—	—	—	—	—
Software and other intangible assets	12	279	—	—	—	—	200	—	—
<b>Payments for financial assets</b>	<b>17</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
<b>Total economic classification: Progra</b>	<b>69,460</b>	<b>85,040</b>	<b>94,629</b>	<b>110,545</b>	<b>110,545</b>	<b>109,828</b>	<b>110,404</b>	<b>118,366</b>	<b>122,787</b>

The programme has received a 0.1 per cent decrease in its total budget for 2013/2014 financial year when compared to 2012/13 financial year. The decrease is mainly on goods and services by 3 per cent and on payment of capital assets by 35 per cent as a result of provincial priorities.

### 6.3.2 Service Delivery Measures

*Refer to departmental APP for 2013/14 financial year*

## 6.4 Programme 4: Financial Governance

### 6.4.1 Description and objective

This Programme serves to facilitate, monitor, support and provides professional advice to ensure good governance in the Province

**Table 3.12: Summary of payments and estimates: Financial Governance**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2012/13	Revised estimate	Medium-term estimates		
	2009/10	2010/11	2011/12				2013/14	2014/15	2015/16
Programme Support	1,197	1,808	5,817	5,186	5,236	5,291	7,224	7,758	9,907
Accounting Services	3,529	5,137	3,838	4,353	4,353	3,771	4,961	5,205	5,383
Norms And Standards	5,188	6,080	12,599	17,656	17,528	17,065	19,202	20,063	21,111
Risk Management	915	1,070	1,481	1,689	1,817	1,634	1,511	1,616	1,669
Provincial Internal Audit	1,402	1,684	1,912	2,165	2,115	2,059	1,960	2,018	2,075
<b>Total payments and estimates</b>	<b>12,231</b>	<b>15,779</b>	<b>25,647</b>	<b>31,049</b>	<b>31,049</b>	<b>29,820</b>	<b>34,858</b>	<b>36,660</b>	<b>40,145</b>

**Table 3.13: Summary of provincial payments and estimates by economic classification: Financial Governance**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2012/13	Revised estimate	Medium-term estimates		
	2009/10	2010/11	2011/12				2013/14	2014/15	2015/16
<b>Current payments</b>	<b>12,231</b>	<b>15,158</b>	<b>25,647</b>	<b>29,549</b>	<b>29,899</b>	<b>28,670</b>	<b>34,858</b>	<b>35,006</b>	<b>38,415</b>
Compensation of employees	9,574	11,307	15,098	16,247	16,247	15,922	17,246	18,292	19,347
Goods and services	2,657	3,851	10,549	13,302	13,652	12,748	17,612	16,714	19,068
Interest and rent on land	–	–	–	–	–	–	–	–	–
<b>Transfers and subsidies</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
Provinces and municipalities	–	–	–	–	–	–	–	–	–
Departmental agencies and accounts	–	–	–	–	–	–	–	–	–
Higher education institutions	–	–	–	–	–	–	–	–	–
Foreign governments and international organisations	–	–	–	–	–	–	–	–	–
Public corporations and private enterprises	–	–	–	–	–	–	–	–	–
Non-profit institutions	–	–	–	–	–	–	–	–	–
Households	–	–	–	–	–	–	–	–	–
<b>Payments for capital assets</b>	<b>–</b>	<b>621</b>	<b>–</b>	<b>1,500</b>	<b>1,150</b>	<b>1,150</b>	<b>–</b>	<b>1,654</b>	<b>1,730</b>
Buildings and other fixed structures	–	–	–	–	–	–	–	–	–
Machinery and equipment	–	621	–	1,500	1,150	1,150	–	1,654	1,730
Heritage assets	–	–	–	–	–	–	–	–	–
Specialised military assets	–	–	–	–	–	–	–	–	–
Biological assets	–	–	–	–	–	–	–	–	–
Land and sub-soil assets	–	–	–	–	–	–	–	–	–
Software and other intangible assets	–	–	–	–	–	–	–	–	–
<b>Payments for financial assets</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Total economic classification: Progra</b>	<b>12,231</b>	<b>15,779</b>	<b>25,647</b>	<b>31,049</b>	<b>31,049</b>	<b>29,820</b>	<b>34,858</b>	<b>36,660</b>	<b>40,145</b>

The programme has received an increase of 12 per cent in 2013/2014 financial year when compared to 2012/13 financial year. The increase is mainly on goods and services by 32 per cent in order to improve support provided to departments and public entities.

### 6.4.2 Service delivery measures

Refer to departmental APP for 2013/14 financial year

## 6.5 OTHER DEPARTMENTAL INFORMATION

### 6.5.1 Personnel

**Table 3.14: Personnel numbers and costs 1: Finance**

Personnel numbers	As at March 2010	31 March 2011	As at March 2012	31 March 2013	As at March 2014	31 March 2015	As at March 2016
Programme 1: Administration	190	187	143	172	169	169	169
Programme 2: Sustainable Resources Management	53	53	49	53	67	67	67
Programme 3: Asset And Liabilities Management	66	66	105	109	114	114	114
Programme 4: Financial Governance	27	27	36	37	42	42	42
<b>Total provincial personnel numbers</b>	<b>336</b>	<b>333</b>	<b>333</b>	<b>371</b>	<b>392</b>	<b>392</b>	<b>392</b>
Total departmental personnel cost (R thousand)	99,112	107,773	118,499	130,091	144,383	153,186	161,690
Unit cost (R thousand)	295	324	356	351	368	391	412

1. Full-time equivalent

**Table 3.15: Summary of departmental personnel numbers and costs: Finance**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2012/13	Revised estimate	Medium-term estimates		
	2009/10	2010/11	2011/12				2013/14	2014/15	2015/16
<b>Total for province</b>									
Personnel numbers (head count)	336	333	333	371	371	350	392	392	392
Personnel cost (R thousands)	99,112	107,773	118,499	131,808	131,701	130,091	144,383	153,186	161,690
<b>Human resources component</b>									
Personnel numbers (head count)	19	21	21	32	32	32	9	9	9
Personnel cost (R thousands)	7,619	9,191	9,191	11,882	11,882	11,882	3,684	3,936	4,168
Head count as % of total for province	0.06	0.06	0.06	0.09	0.09	0.09	0.02	0.02	0.02
Personnel cost as % of total for province	0.08	0.09	0.08	0.09	0.09	0.09	0.03	0.03	0.03
<b>Finance component</b>									
Personnel numbers (head count)	45	54	54	46	46	46	50	50	50
Personnel cost (R thousands)	10,589	10,391	11,339	12,405	12,405	12,405	14,592	15,328	16,354
Head count as % of total for province	0.13	0.16	0.16	0.12	0.12	0.13	0.13	0.13	0.13
Personnel cost as % of total for province	0.11	0.10	0.10	0.09	0.09	0.10	0.10	0.10	0.10
<b>Full time workers</b>									
Personnel numbers (head count)	295	312	312	343	343	322	367	367	367
Personnel cost (R thousands)	97,605	106,509	116,950	126,411	126,304	124,694	136,907	145,627	154,052
Head count as % of total for province	0.88	0.94	0.94	0.92	0.92	0.92	0.94	0.94	0.94
Personnel cost as % of total for province	0.98	0.99	0.99	0.96	0.96	0.96	0.95	0.95	0.95
<b>Part-time workers</b>									
Personnel numbers (head count)	–	–	–	–	–	–	–	–	–
Personnel cost (R thousands)	–	–	–	–	–	–	–	–	–
Head count as % of total for province	–	–	–	–	–	–	–	–	–
Personnel cost as % of total for province	–	–	–	–	–	–	–	–	–
<b>Contract workers</b>									
Personnel numbers (head count)	41	21	21	28	28	28	25	25	25
Personnel cost (R thousands)	1,507	1,264	1,549	5,397	5,397	5,397	7,476	7,559	7,638
Head count as % of total for province	0.12	0.06	0.06	0.08	0.08	0.08	0.06	0.06	0.06
Personnel cost as % of total for province	0.02	0.01	0.01	0.04	0.04	0.04	0.05	0.05	0.05

## 6.5.2 Training

**Table 3.16(a): Payments on training: Finance**

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2009/10	2010/11	2011/12				2013/14	2014/15	2015/16
Programme 1: Administration	4,951	6,347	6,347	5,148	4,643	4,931	2,985	2,236	2,236
Subsistence and travel	4,187	5,691	5,691	4,274	3,702	4,028	909	968	968
Payments on tuition	764	656	656	874	941	903	2,076	1,268	1,268
Programme 2: Sustainable Resources M	2,095	3,510	3,510	4,304	4,187	4,920	5,475	5,749	5,749
Subsistence and travel	2,001	3,289	3,289	3,858	3,888	4,775	5,220	5,463	5,463
Payments on tuition	94	221	221	446	299	145	255	286	286
Programme 3: Asset And Liabilities Man	2,879	3,168	3,168	2,827	2,955	3,786	1,058	1,153	1,153
Subsistence and travel	1,379	2,153	2,153	1,822	2,080	2,971	698	722	722
Payments on tuition	1,500	1,015	1,015	1,005	875	815	360	431	431
Programme 4: Financial Governance	1,331	1,545	1,545	1,717	1,711	1,761	788	815	815
Subsistence and travel	1,145	1,405	1,405	1,482	1,566	1,601	522	533	533
Payments on tuition	186	140	140	235	145	160	266	282	282
<b>Total payments on training</b>	<b>11,256</b>	<b>14,570</b>	<b>14,570</b>	<b>13,996</b>	<b>13,496</b>	<b>15,398</b>	<b>10,306</b>	<b>9,953</b>	<b>9,953</b>

**Table 3.16(b): Information on training: Finance**

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2009/10	2010/11	2011/12				2013/14	2014/15	2015/16
Number of staff	336	333	333	371	371	353	392	392	392
Number of personnel trained	42	66	64	60	109	60	150	158	166
<i>of which</i>									
Male	21	30	31	33	43	33	60	64	68
Female	21	36	33	27	66	27	90	94	98
Number of training opportunities	52	45	31	64	49	6	9	10	10
<i>of which</i>									
Tertiary	–	3	3	4	4	4	–	–	–
Workshops	16	20	6	24	9	5	7	8	9
Seminars	–	–	–	–	–	–	–	–	–
Other	20	21	21	36	36	1	2	2	1
Number of bursaries offered	21	20	20	–	–	–	–	–	–
Number of interns appointed	20	21	21	21	20	21	20	20	20
Number of learnerships appointed	–	–	–	–	–	–	–	–	–
Number of days spent on training	–	–	–	–	–	–	–	–	–

# Annexures for the Estimates of Provincial Expenditure

**Table B.1: Specification of receipts: Finance**

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2009/10	2010/11	2011/12		2012/13		2013/14	2014/15	2015/16
<b>Tax receipts</b>	-	-	-	-	-	-	-	-	-
Casino taxes	-	-	-	-	-	-	-	-	-
Horse racing taxes	-	-	-	-	-	-	-	-	-
Liquor licences	-	-	-	-	-	-	-	-	-
Motor vehicle licences	-	-	-	-	-	-	-	-	-
<b>Sales of goods and services other</b>	<b>2,691</b>	<b>2,562</b>	<b>2,931</b>	<b>2,288</b>	<b>2,288</b>	<b>3,308</b>	<b>2,738</b>	<b>2,788</b>	<b>2,844</b>
Sales of goods and services produced	2,691	2,562	2,931	2,288	2,288	3,308	2,738	2,788	2,844
Sales by market establishments	2,691	2,562	2,931	2,288	2,288	3,308	2,600	2,650	2,700
Administrative fees	-	-	-	-	-	-	-	-	-
Other sales	-	-	-	-	-	-	138	138	144
<i>Serve rent: commission in</i>	-	-	-	-	-	-	84	84	90
<i>Rental: residence</i>	-	-	-	-	-	-	54	54	54
<i>List Item</i>	-	-	-	-	-	-	-	-	-
<i>List Item</i>	-	-	-	-	-	-	-	-	-
Sales of scrap, waste, arms and other	-	-	-	-	-	-	-	-	-
<b>Transfers received</b>	-	-	-	-	-	-	-	-	-
Other government units	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments	-	-	-	-	-	-	-	-	-
International organisations	-	-	-	-	-	-	-	-	-
Public corporations and private entities	-	-	-	-	-	-	-	-	-
Households and non profit institutions	-	-	-	-	-	-	-	-	-
<b>Fines, penalties and forfeits</b>	-	-	-	-	-	-	-	-	-
<b>Interest, dividends and rent on land</b>	<b>49,942</b>	<b>48,876</b>	<b>44,426</b>	<b>54,877</b>	<b>54,877</b>	<b>67,155</b>	<b>48,441</b>	<b>48,796</b>	<b>48,796</b>
Interest	49,942	48,876	44,426	54,877	54,877	67,155	48,441	48,796	48,796
Dividends	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
<b>Sales of capital assets</b>	<b>5</b>	<b>156</b>	<b>748</b>	<b>-</b>	<b>-</b>	<b>65</b>	<b>-</b>	<b>-</b>	<b>-</b>
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Other capital assets	5	156	748	-	-	65	-	-	-
<b>Financial transactions in assets and liabilities</b>	<b>50</b>	<b>91</b>	<b>78</b>	<b>4</b>	<b>4</b>	<b>81</b>	<b>20</b>	<b>13</b>	<b>13</b>
<b>Total departmental receipts</b>	<b>52,688</b>	<b>51,685</b>	<b>48,183</b>	<b>57,169</b>	<b>57,169</b>	<b>70,609</b>	<b>51,199</b>	<b>51,597</b>	<b>51,653</b>



**Table B.3: Payments and estimates by economic classification: Finance**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2012/13	Revised estimate	Medium-term estimates		
	2009/10	2010/11	2011/12				2013/14	2014/15	2015/16
<b>Current payments</b>	<b>201,366</b>	<b>201,418</b>	<b>217,966</b>	<b>247,930</b>	<b>248,596</b>	<b>245,399</b>	<b>263,074</b>	<b>273,568</b>	<b>284,530</b>
Compensation of employees	99,112	107,773	118,499	131,808	131,701	130,091	144,383	153,186	161,690
Salaries and wages	80,398	80,627	98,016	102,668	102,668	101,067	112,149	118,759	137,952
Social contributions	18,714	27,146	20,483	29,140	29,033	29,024	32,234	34,427	23,738
Goods and services	102,254	93,645	99,467	116,122	116,895	115,308	118,691	120,382	122,840
Administrative fees	519	610	459	587	587	456	597	679	711
Advertising	941	1,210	689	1,245	1,220	1,220	964	713	509
Assets less than the capitalisation	567	1,619	696	1,035	984	962	986	692	629
Audit cost: External	7,866	7,631	9,914	7,512	6,462	6,384	7,548	7,959	10,255
Bursaries: Employees	3	—	389	—	—	50	—	—	—
Catering: Departmental activities	1,298	1,685	980	1,532	1,502	1,913	1,506	1,530	1,630
Communication (G&S)	4,293	3,192	3,728	4,271	4,758	4,619	4,197	4,226	4,382
Computer services	58,020	47,119	46,873	55,336	56,089	56,044	52,347	56,098	58,231
Consultants and professional services	5,769	3,250	4,379	11,627	9,790	4,941	14,962	10,342	10,497
Consultants and professional services	114	108	10	—	—	—	—	—	—
Consultants and professional services	—	—	—	—	—	—	—	—	—
Consultants and professional services	—	136	138	150	150	143	50	165	174
Contractors	226	904	305	581	309	353	551	641	671
Agency and support / outsourcing	1	3	—	200	250	135	—	221	231
Entertainment	—	—	—	—	—	—	—	—	—
Fleet services (including government vehicles)	1,406	1,242	1,438	1,638	1,438	1,438	1,519	1,806	1,860
Housing	—	—	—	—	—	—	—	—	—
Inventory: Food and food supplies	83	53	73	60	60	127	63	66	69
Inventory: Fuel, oil and gas	—	—	—	—	—	—	—	—	—
Inventory: Learner and teacher materials	—	—	—	—	—	—	—	—	—
Inventory: Materials and supplies	2	23	120	45	10	31	48	51	53
Inventory: Medical supplies	—	—	25	—	—	—	—	—	—
Inventory: Medicine	—	—	—	—	—	—	—	—	—
Medical inventory interface	—	—	—	—	—	—	—	—	—
Inventory: Military stores	—	—	—	—	—	—	—	—	—
Inventory: Other consumables	438	18	583	673	609	609	622	742	778
Inventory: Stationery and printing	2,425	2,736	2,107	3,939	3,347	3,141	3,625	3,893	4,200
Operating leases	3,500	4,168	5,518	5,664	5,864	5,864	6,447	6,244	6,360
Property payments	927	1,197	3,422	2,022	3,595	3,673	2,603	2,229	2,336
Transport provided: Departmental	457	922	1,135	137	137	114	165	175	179
Travel and subsistence	8,747	12,106	13,166	12,059	13,888	15,799	14,446	15,779	13,188
Training and development	2,653	2,269	1,442	2,976	3,263	3,529	3,075	3,267	2,846
Operating payments	1,328	533	762	1,585	1,242	1,224	1,112	1,744	1,740
Venues and facilities	671	911	1,116	1,248	1,341	2,539	1,258	1,120	1,311
Rental and hiring	—	—	—	—	—	—	—	—	—
Interest and rent on land	—	—	—	—	—	—	—	—	—
Interest (Incl. interest on finance lease)	—	—	—	—	—	—	—	—	—
Rent on land	—	—	—	—	—	—	—	—	—
<b>Transfers and subsidies</b>	<b>142</b>	<b>2,958</b>	<b>1,728</b>	<b>41</b>	<b>250</b>	<b>250</b>	<b>184</b>	<b>46</b>	<b>49</b>
Provinces and municipalities	—	—	4	11	11	11	12	13	14
Provinces	—	—	—	—	—	—	—	—	—
Provincial Revenue Funds	—	—	—	—	—	—	—	—	—
Provincial agencies and funds	—	—	—	—	—	—	—	—	—
Municipalities	—	—	4	11	11	11	12	13	14
Municipal bank accounts	—	—	4	11	11	11	12	13	14
Municipal agencies and funds	—	—	—	—	—	—	—	—	—
Departmental agencies and accounts	—	—	—	—	—	—	—	—	—
Social security funds	—	—	—	—	—	—	—	—	—
Departmental agencies (non-business)	—	—	—	—	—	—	—	—	—
Higher education institutions	—	—	—	—	—	—	—	—	—
Foreign governments and international organisations	—	—	—	—	—	—	—	—	—
Public corporations and private enterprises	—	—	—	—	—	—	—	—	—
Public corporations	—	—	—	—	—	—	—	—	—
Subsidies on products and production	—	—	—	—	—	—	—	—	—
Other transfers to public corporations	—	—	—	—	—	—	—	—	—
Private enterprises	—	—	—	—	—	—	—	—	—
Subsidies on products and production	—	—	—	—	—	—	—	—	—
Other transfers to private enterprises	—	—	—	—	—	—	—	—	—
Non-profit institutions	—	—	—	—	—	—	—	—	—
Households	142	2,958	1,724	30	239	239	172	33	35
Social benefits	—	—	—	—	—	—	—	—	—
Other transfers to households	142	2,958	1,724	30	239	239	172	33	35
<b>Payments for capital assets</b>	<b>2,108</b>	<b>9,906</b>	<b>3,576</b>	<b>7,369</b>	<b>7,019</b>	<b>7,019</b>	<b>3,610</b>	<b>6,857</b>	<b>7,512</b>
Buildings and other fixed structures	—	—	—	—	—	—	—	—	—
Buildings	—	—	—	—	—	—	—	—	—
Other fixed structures	—	—	—	—	—	—	—	—	—
Machinery and equipment	2,096	9,377	3,576	7,369	7,019	7,019	3,410	6,857	7,512
Transport equipment	—	—	—	—	—	—	400	—	—
Other machinery and equipment	2,096	9,377	3,576	7,369	7,019	7,019	3,010	6,857	7,512
Heritage assets	—	—	—	—	—	—	—	—	—
Specialised military assets	—	—	—	—	—	—	—	—	—
Biological assets	—	—	—	—	—	—	—	—	—
Land and sub-soil assets	—	—	—	—	—	—	—	—	—
Software and other intangible assets	12	529	—	—	—	—	200	—	—
<b>Payments for financial assets</b>	<b>22</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
<b>Total economic classification: Programme</b>	<b>203,638</b>	<b>214,282</b>	<b>223,270</b>	<b>255,340</b>	<b>255,865</b>	<b>252,668</b>	<b>266,868</b>	<b>280,471</b>	<b>292,091</b>

**Table B.3(a): Payments and estimates by economic classification: Administration**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2012/13	Revised estimate	Medium-term estimates		
	2009/10	2010/11	2011/12				2013/14	2014/15	2015/16
<b>Current payments</b>	<b>73,699</b>	<b>75,973</b>	<b>66,858</b>	<b>73,663</b>	<b>73,989</b>	<b>73,387</b>	<b>75,805</b>	<b>80,752</b>	<b>84,463</b>
Compensation of employees	45,490	47,828	37,701	42,814	42,717	42,443	47,942	51,028	53,971
Salaries and wages	37,074	35,144	33,935	34,566	34,576	34,311	38,274	40,990	46,284
Social contributions	8,416	12,684	3,766	8,248	8,141	8,132	9,668	10,038	7,687
Goods and services	28,209	28,145	29,157	30,849	31,272	30,944	27,863	29,724	30,492
Administrative fees	327	266	202	234	234	183	233	253	270
Advertising	568	930	686	1,205	1,220	1,220	800	645	433
Assets less than the capitalisation limit	316	457	423	930	400	410	576	576	507
Audit cost: External	7,866	7,097	5,026	5,312	4,312	4,312	2,178	2,457	2,838
Bursaries: Employees	—	—	389	—	—	50	—	—	—
Catering: Departmental activities	376	671	416	522	547	562	572	579	681
Communication (G&S)	3,381	2,523	2,801	3,060	3,576	3,558	2,921	2,968	3,066
Computer services	129	—	—	—	—	—	—	—	—
Consultants and professional services	912	327	216	464	346	353	499	512	537
Consultants and professional services	8	7	—	—	—	—	—	—	—
Consultants and professional services	—	—	—	—	—	—	—	—	—
Consultants and professional services	—	136	138	150	150	143	50	165	174
Contractors	133	508	262	218	159	146	169	240	251
Agency and support / outsourced	—	3	—	200	250	135	—	221	231
Entertainment	—	—	—	—	—	—	—	—	—
Fleet services (including government vehicles)	1,406	1,242	1,438	1,638	1,438	1,438	1,519	1,806	1,860
Housing	—	—	—	—	—	—	—	—	—
Inventory: Food and food supplies	83	53	73	60	60	127	63	66	69
Inventory: Fuel, oil and gas	—	—	—	—	—	—	—	—	—
Inventory: Learner and teacher materials	—	—	—	—	—	—	—	—	—
Inventory: Materials and supplies	2	23	29	10	10	14	12	14	12
Inventory: Medical supplies	—	—	25	—	—	—	—	—	—
Inventory: Medicine	—	—	—	—	—	—	—	—	—
Medsas inventory interface	—	—	—	—	—	—	—	—	—
Inventory: Military stores	—	—	—	—	—	—	—	—	—
Inventory: Other consumables	401	18	583	673	609	609	622	742	778
Inventory: Stationery and printing	1,867	1,954	1,778	2,166	2,116	1,907	1,838	2,147	2,196
Operating leases	3,444	3,894	5,518	5,664	5,864	5,864	6,447	6,244	6,360
Property payments	825	1,122	3,422	2,022	3,595	3,673	2,603	2,229	2,336
Transport provided: Departmental	36	46	27	55	55	32	60	65	64
Travel and subsistence	4,187	5,691	4,525	3,864	4,418	4,462	4,830	5,135	5,181
Training and development	764	656	344	1,150	1,029	1,008	1,127	1,268	1,302
Operating payments	1,073	312	486	1,020	673	625	526	1,132	1,076
Venues and facilities	105	209	350	232	211	113	218	260	270
Rental and hiring	—	—	—	—	—	—	—	—	—
Interest and rent on land	—	—	—	—	—	—	—	—	—
Interest (Incl. interest on finance lease)	—	—	—	—	—	—	—	—	—
Rent on land	—	—	—	—	—	—	—	—	—
<b>Transfers and subsidies</b>	<b>—</b>	<b>1,239</b>	<b>1,571</b>	<b>41</b>	<b>240</b>	<b>240</b>	<b>44</b>	<b>46</b>	<b>49</b>
Provinces and municipalities	—	—	4	11	11	11	12	13	14
Provinces	—	—	—	—	—	—	—	—	—
Provincial Revenue Funds	—	—	—	—	—	—	—	—	—
Provincial agencies and funds	—	—	—	—	—	—	—	—	—
Municipalities	—	—	4	11	11	11	12	13	14
Municipal bank accounts	—	—	4	11	11	11	12	13	14
Municipal agencies and funds	—	—	—	—	—	—	—	—	—
Departmental agencies and accounts	—	—	—	—	—	—	—	—	—
Social security funds	—	—	—	—	—	—	—	—	—
Departmental agencies (non-business)	—	—	—	—	—	—	—	—	—
Higher education institutions	—	—	—	—	—	—	—	—	—
Foreign governments and international organisations	—	—	—	—	—	—	—	—	—
Public corporations and private enterprises	—	—	—	—	—	—	—	—	—
Public corporations	—	—	—	—	—	—	—	—	—
Subsidies on products and production	—	—	—	—	—	—	—	—	—
Other transfers to public corporations	—	—	—	—	—	—	—	—	—
Private enterprises	—	—	—	—	—	—	—	—	—
Subsidies on products and production	—	—	—	—	—	—	—	—	—
Other transfers to private enterprises	—	—	—	—	—	—	—	—	—
Non-profit institutions	—	—	—	—	—	—	—	—	—
Households	—	1,239	1,567	30	229	229	32	33	35
Social benefits	—	—	—	—	—	—	—	—	—
Other transfers to households	—	1,239	1,567	30	229	229	32	33	35
<b>Payments for capital assets</b>	<b>1,399</b>	<b>3,564</b>	<b>1,025</b>	<b>1,412</b>	<b>1,412</b>	<b>1,412</b>	<b>641</b>	<b>510</b>	<b>632</b>
Buildings and other fixed structures	—	—	—	—	—	—	—	—	—
Buildings	—	—	—	—	—	—	—	—	—
Other fixed structures	—	—	—	—	—	—	—	—	—
Machinery and equipment	1,399	3,564	1,025	1,412	1,412	1,412	641	510	632
Transport equipment	—	—	—	—	—	—	400	—	—
Other machinery and equipment	1,399	3,564	1,025	1,412	1,412	1,412	241	510	632
Heritage assets	—	—	—	—	—	—	—	—	—
Specialised military assets	—	—	—	—	—	—	—	—	—
Biological assets	—	—	—	—	—	—	—	—	—
Land and sub-soil assets	—	—	—	—	—	—	—	—	—
Software and other intangible assets	—	—	—	—	—	—	—	—	—
<b>Payments for financial assets</b>	<b>5</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
<b>Total economic classification: Progra</b>	<b>75,103</b>	<b>80,776</b>	<b>69,454</b>	<b>75,116</b>	<b>75,641</b>	<b>75,039</b>	<b>76,490</b>	<b>81,308</b>	<b>85,144</b>

**Table B.3(b): Payments and estimates by economic classification: Sustainable Resources Management**

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2009/10	2010/11	2011/12				2013/14	2014/15	2015/16
<b>Current payments</b>	<b>46,844</b>	<b>30,469</b>	<b>33,458</b>	<b>38,380</b>	<b>38,370</b>	<b>37,721</b>	<b>44,853</b>	<b>43,861</b>	<b>43,726</b>
Compensation of employees	20,925	23,751	26,921	30,325	30,315	29,929	33,297	35,011	36,681
Salaries and wages	17,430	18,555	19,372	21,630	21,620	21,234	24,547	25,888	31,399
Social contributions	3,495	5,196	7,549	8,695	8,695	8,695	8,750	9,123	5,282
Goods and services	25,919	6,718	6,537	8,055	8,055	7,792	11,556	8,850	7,045
Administrative fees	80	190	138	191	191	140	191	235	245
Advertising	238	252	2	—	—	—	122	24	30
Assets less than the capitalisation	—	103	34	—	—	—	—	—	—
Audit cost: External	—	—	—	550	500	546	605	680	660
Bursaries: Employees	—	—	—	—	—	—	—	—	—
Catering: Departmental activities	340	187	205	310	360	292	197	221	235
Communication (G&S)	442	247	315	355	389	322	421	373	389
Computer services	18,327	134	192	220	205	160	230	251	253
Consultants and professional services	3,881	696	120	880	280	280	3,650	308	58
Consultants and professional services	—	—	—	—	—	—	—	—	—
Consultants and professional services	—	—	—	—	—	—	—	—	—
Consultants and professional services	—	—	—	—	—	—	—	—	—
Contractors	22	22	—	—	—	—	—	—	—
Agency and support / outsourcing	1	—	—	—	—	—	—	—	—
Entertainment	—	—	—	—	—	—	—	—	—
Fleet services (including government)	—	—	—	—	—	—	—	—	—
Housing	—	—	—	—	—	—	—	—	—
Inventory: Food and food supplies	—	—	—	—	—	—	—	—	—
Inventory: Fuel, oil and gas	—	—	—	—	—	—	—	—	—
Inventory: Learner and teacher	—	—	—	—	—	—	—	—	—
Inventory: Materials and supplies	—	—	—	—	—	—	—	—	—
Inventory: Medical supplies	—	—	—	—	—	—	—	—	—
Inventory: Medicine	—	—	—	—	—	—	—	—	—
Medsas inventory interface	—	—	—	—	—	—	—	—	—
Inventory: Military stores	—	—	—	—	—	—	—	—	—
Inventory: Other consumables	—	—	—	—	—	—	—	—	—
Inventory: Stationery and printing	169	555	184	730	765	770	690	592	666
Operating leases	45	274	—	—	—	—	—	—	—
Property payments	102	32	—	—	—	—	—	—	—
Transport provided: Departmental	5	165	—	—	—	—	—	—	—
Travel and subsistence	2,001	3,289	4,855	4,096	4,612	4,172	4,627	5,426	3,651
Training and development	94	221	131	229	222	607	311	286	300
Operating payments	54	—	96	144	120	121	167	170	179
Venues and facilities	118	351	265	350	411	382	345	284	379
Rental and hiring	—	—	—	—	—	—	—	—	—
Interest and rent on land	—	—	—	—	—	—	—	—	—
Interest (Incl. interest on finance lease)	—	—	—	—	—	—	—	—	—
Rent on land	—	—	—	—	—	—	—	—	—
<b>Transfers and subsidies</b>	<b>—</b>	<b>1,719</b>	<b>—</b>	<b>—</b>	<b>10</b>	<b>10</b>	<b>—</b>	<b>—</b>	<b>—</b>
Provinces and municipalities	—	—	—	—	—	—	—	—	—
Provinces	—	—	—	—	—	—	—	—	—
Provincial Revenue Funds	—	—	—	—	—	—	—	—	—
Provincial agencies and funds	—	—	—	—	—	—	—	—	—
Municipalities	—	—	—	—	—	—	—	—	—
Municipal bank accounts	—	—	—	—	—	—	—	—	—
Municipal agencies and funds	—	—	—	—	—	—	—	—	—
Departmental agencies and accounts	—	—	—	—	—	—	—	—	—
Social security funds	—	—	—	—	—	—	—	—	—
Departmental agencies (non-business)	—	—	—	—	—	—	—	—	—
Higher education institutions	—	—	—	—	—	—	—	—	—
Foreign governments and international	—	—	—	—	—	—	—	—	—
Public corporations and private enterprises	—	—	—	—	—	—	—	—	—
Public corporations	—	—	—	—	—	—	—	—	—
Subsidies on products and production	—	—	—	—	—	—	—	—	—
Other transfers to public corporations	—	—	—	—	—	—	—	—	—
Private enterprises	—	—	—	—	—	—	—	—	—
Subsidies on products and production	—	—	—	—	—	—	—	—	—
Other transfers to private enterprises	—	—	—	—	—	—	—	—	—
Non-profit institutions	—	—	—	—	—	—	—	—	—
Households	—	1,719	—	—	10	10	—	—	—
Social benefits	—	—	—	—	—	—	—	—	—
Other transfers to households	—	1,719	—	—	10	10	—	—	—
<b>Payments for capital assets</b>	<b>—</b>	<b>499</b>	<b>82</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>263</b>	<b>276</b>	<b>289</b>
Buildings and other fixed structures	—	—	—	—	—	—	—	—	—
Buildings	—	—	—	—	—	—	—	—	—
Other fixed structures	—	—	—	—	—	—	—	—	—
Machinery and equipment	—	249	82	250	250	250	263	276	289
Transport equipment	—	—	—	—	—	—	—	—	—
Other machinery and equipment	—	249	82	250	250	250	263	276	289
Heritage assets	—	—	—	—	—	—	—	—	—
Specialised military assets	—	—	—	—	—	—	—	—	—
Biological assets	—	—	—	—	—	—	—	—	—
Land and sub-soil assets	—	—	—	—	—	—	—	—	—
Software and other intangible assets	—	250	—	—	—	—	—	—	—
<b>Payments for financial assets</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
<b>Total economic classification: Progra</b>	<b>46,844</b>	<b>32,687</b>	<b>33,540</b>	<b>38,630</b>	<b>38,630</b>	<b>37,981</b>	<b>45,116</b>	<b>44,137</b>	<b>44,015</b>

**Table B.3(c): Payments and estimates by economic classification: Asset And Liabilities Management**

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2009/10	2010/11	2011/12				2013/14	2014/15	2015/16
<b>Current payments</b>	<b>68,592</b>	<b>79,818</b>	<b>92,003</b>	<b>106,338</b>	<b>106,338</b>	<b>105,621</b>	<b>107,558</b>	<b>113,949</b>	<b>117,926</b>
Compensation of employees	23,123	24,887	38,779	42,422	42,422	41,797	45,898	48,855	51,691
Salaries and wages	18,260	18,247	31,558	33,945	33,945	33,320	36,147	37,994	45,491
Social contributions	4,863	6,640	7,221	8,477	8,477	8,477	9,751	10,861	6,200
Goods and services	45,469	54,931	53,224	63,916	63,916	63,824	61,660	65,094	66,235
Administrative fees	46	70	63	93	93	73	102	111	113
Advertising	65	18	1	40	—	—	42	44	46
Assets less than the capitalisation	251	381	239	105	202	202	110	116	122
Audit cost: External	—	18	—	—	—	—	—	—	—
Bursaries: Employees	—	—	—	—	—	—	—	—	—
Catering: Departmental activities	373	639	239	550	467	379	577	560	536
Communication (G&S)	394	361	403	649	586	539	648	678	710
Computer services	39,564	46,985	46,681	55,116	55,884	55,884	52,117	55,847	57,978
Consultants and professional services	554	1,753	836	1,155	400	440	1,213	474	461
Consultants and professional services	106	101	10	—	—	—	—	—	—
Consultants and professional services	—	—	—	—	—	—	—	—	—
Consultants and professional services	—	—	—	—	—	—	—	—	—
Contractors	71	374	43	363	150	207	382	401	420
Agency and support / outsourced	—	—	—	—	—	—	—	—	—
Entertainment	—	—	—	—	—	—	—	—	—
Fleet services (including government)	—	—	—	—	—	—	—	—	—
Housing	—	—	—	—	—	—	—	—	—
Inventory: Food and food supplies	—	—	—	—	—	—	—	—	—
Inventory: Fuel, oil and gas	—	—	—	—	—	—	—	—	—
Inventory: Learner and teacher	—	—	—	—	—	—	—	—	—
Inventory: Materials and supplies	—	—	91	35	—	17	36	37	41
Inventory: Medical supplies	—	—	—	—	—	—	—	—	—
Inventory: Medicine	—	—	—	—	—	—	—	—	—
Medsas inventory interface	—	—	—	—	—	—	—	—	—
Inventory: Military stores	—	—	—	—	—	—	—	—	—
Inventory: Other consumables	37	—	—	—	—	—	—	—	—
Inventory: Stationery and printing	223	208	110	978	438	438	1,029	1,082	1,263
Operating leases	11	—	—	—	—	—	—	—	—
Property payments	—	43	—	—	—	—	—	—	—
Transport provided: Departmental	144	482	768	82	82	82	105	110	115
Travel and subsistence	1,646	1,950	2,464	2,709	3,047	3,054	3,212	3,594	2,760
Training and development	1,629	1,252	842	1,322	1,737	1,686	1,360	1,431	949
Operating payments	200	221	71	273	301	301	264	279	315
Venues and facilities	155	75	363	446	529	522	463	330	406
Rental and hiring	—	—	—	—	—	—	—	—	—
Interest and rent on land	—	—	—	—	—	—	—	—	—
Interest (Incl. interest on finance lease)	—	—	—	—	—	—	—	—	—
Rent on land	—	—	—	—	—	—	—	—	—
<b>Transfers and subsidies</b>	<b>142</b>	<b>—</b>	<b>157</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>140</b>	<b>—</b>	<b>—</b>
Provinces and municipalities	—	—	—	—	—	—	—	—	—
Provinces	—	—	—	—	—	—	—	—	—
Provincial Revenue Funds	—	—	—	—	—	—	—	—	—
Provincial agencies and funds	—	—	—	—	—	—	—	—	—
Municipalities	—	—	—	—	—	—	—	—	—
Municipal bank accounts	—	—	—	—	—	—	—	—	—
Municipal agencies and funds	—	—	—	—	—	—	—	—	—
Departmental agencies and accounts	—	—	—	—	—	—	—	—	—
Social security funds	—	—	—	—	—	—	—	—	—
Departmental agencies (non-business)	—	—	—	—	—	—	—	—	—
Higher education institutions	—	—	—	—	—	—	—	—	—
Foreign governments and international	—	—	—	—	—	—	—	—	—
Public corporations and private enterprises	—	—	—	—	—	—	—	—	—
Public corporations	—	—	—	—	—	—	—	—	—
Subsidies on products and production	—	—	—	—	—	—	—	—	—
Other transfers to public corporations	—	—	—	—	—	—	—	—	—
Private enterprises	—	—	—	—	—	—	—	—	—
Subsidies on products and production	—	—	—	—	—	—	—	—	—
Other transfers to private enterprises	—	—	—	—	—	—	—	—	—
Non-profit institutions	—	—	—	—	—	—	—	—	—
Households	142	—	157	—	—	—	140	—	—
Social benefits	—	—	—	—	—	—	—	—	—
Other transfers to households	142	—	157	—	—	—	140	—	—
<b>Payments for capital assets</b>	<b>709</b>	<b>5,222</b>	<b>2,469</b>	<b>4,207</b>	<b>4,207</b>	<b>4,207</b>	<b>2,706</b>	<b>4,417</b>	<b>4,861</b>
Buildings and other fixed structures	—	—	—	—	—	—	—	—	—
Buildings	—	—	—	—	—	—	—	—	—
Other fixed structures	—	—	—	—	—	—	—	—	—
Machinery and equipment	697	4,943	2,469	4,207	4,207	4,207	2,506	4,417	4,861
Transport equipment	—	—	—	—	—	—	—	—	—
Other machinery and equipment	697	4,943	2,469	4,207	4,207	4,207	2,506	4,417	4,861
Heritage assets	—	—	—	—	—	—	—	—	—
Specialised military assets	—	—	—	—	—	—	—	—	—
Biological assets	—	—	—	—	—	—	—	—	—
Land and sub-soil assets	—	—	—	—	—	—	—	—	—
Software and other intangible assets	12	279	—	—	—	—	200	—	—
<b>Payments for financial assets</b>	<b>17</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
<b>Total economic classification: Progra</b>	<b>69,460</b>	<b>85,040</b>	<b>94,629</b>	<b>110,545</b>	<b>110,545</b>	<b>109,828</b>	<b>110,404</b>	<b>118,366</b>	<b>122,787</b>

**Table B.3(d): Payments and estimates by economic classification: Financial Governance**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2012/13	Revised estimate	Medium-term estimates		
	2009/10	2010/11	2011/12				2013/14	2014/15	2015/16
<b>Current payments</b>	<b>12,231</b>	<b>15,158</b>	<b>25,647</b>	<b>29,549</b>	<b>29,899</b>	<b>28,670</b>	<b>34,858</b>	<b>35,006</b>	<b>38,415</b>
Compensation of employees	9,574	11,307	15,098	16,247	16,247	15,922	17,246	18,292	19,347
Salaries and wages	7,634	8,681	13,151	12,527	12,527	12,202	13,181	13,887	14,778
Social contributions	1,940	2,626	1,947	3,720	3,720	3,720	4,065	4,405	4,569
Goods and services	2,657	3,851	10,549	13,302	13,652	12,748	17,612	16,714	19,068
Administrative fees	66	84	56	69	69	60	71	80	83
Advertising	70	10	—	—	—	—	—	—	—
Assets less than the capitalisation	—	678	—	—	382	350	300	—	—
Audit cost: External	—	516	4,888	1,650	1,650	1,526	4,765	4,822	6,757
Bursaries: Employees	3	—	—	—	—	—	—	—	—
Catering: Departmental activities	209	188	120	150	128	680	160	170	178
Communication (G&S)	76	61	209	207	207	200	207	207	217
Computer services	—	—	—	—	—	—	—	—	—
Consultants and professional services	422	474	3,207	9,128	8,764	3,868	9,600	9,048	9,441
Consultants and professional services	—	—	—	—	—	—	—	—	—
Consultants and professional services	—	—	—	—	—	—	—	—	—
Consultants and professional services	—	—	—	—	—	—	—	—	—
Contractors	—	—	—	—	—	—	—	—	—
Agency and support / outsourcing	—	—	—	—	—	—	—	—	—
Entertainment	—	—	—	—	—	—	—	—	—
Fleet services (including government)	—	—	—	—	—	—	—	—	—
Housing	—	—	—	—	—	—	—	—	—
Inventory: Food and food supplies	—	—	—	—	—	—	—	—	—
Inventory: Fuel, oil and gas	—	—	—	—	—	—	—	—	—
Inventory: Learner and teacher	—	—	—	—	—	—	—	—	—
Inventory: Materials and supplies	—	—	—	—	—	—	—	—	—
Inventory: Medical supplies	—	—	—	—	—	—	—	—	—
Inventory: Medicine	—	—	—	—	—	—	—	—	—
Medsas inventory interface	—	—	—	—	—	—	—	—	—
Inventory: Military stores	—	—	—	—	—	—	—	—	—
Inventory: Other consumables	—	—	—	—	—	—	—	—	—
Inventory: Stationery and printing	166	19	35	65	28	26	68	72	75
Operating leases	—	—	—	—	—	—	—	—	—
Property payments	—	—	—	—	—	—	—	—	—
Transport provided: Departmental	272	229	340	—	—	—	—	—	—
Travel and subsistence	913	1,176	1,322	1,390	1,811	4,111	1,777	1,624	1,596
Training and development	166	140	125	275	275	228	277	282	295
Operating payments	1	—	109	148	148	177	155	163	170
Venues and facilities	293	276	138	220	190	1,522	232	246	256
Rental and hiring	—	—	—	—	—	—	—	—	—
Interest and rent on land	—	—	—	—	—	—	—	—	—
Interest (Incl. interest on finance lease)	—	—	—	—	—	—	—	—	—
Rent on land	—	—	—	—	—	—	—	—	—
<b>Transfers and subsidies</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
Provinces and municipalities	—	—	—	—	—	—	—	—	—
Provinces	—	—	—	—	—	—	—	—	—
Provincial Revenue Funds	—	—	—	—	—	—	—	—	—
Provincial agencies and funds	—	—	—	—	—	—	—	—	—
Municipalities	—	—	—	—	—	—	—	—	—
Municipal bank accounts	—	—	—	—	—	—	—	—	—
Municipal agencies and funds	—	—	—	—	—	—	—	—	—
Departmental agencies and accounts	—	—	—	—	—	—	—	—	—
Social security funds	—	—	—	—	—	—	—	—	—
Departmental agencies (non-business)	—	—	—	—	—	—	—	—	—
Higher education institutions	—	—	—	—	—	—	—	—	—
Foreign governments and international	—	—	—	—	—	—	—	—	—
Public corporations and private enterprises	—	—	—	—	—	—	—	—	—
Public corporations	—	—	—	—	—	—	—	—	—
Subsidies on products and production	—	—	—	—	—	—	—	—	—
Other transfers to public corporations	—	—	—	—	—	—	—	—	—
Private enterprises	—	—	—	—	—	—	—	—	—
Subsidies on products and production	—	—	—	—	—	—	—	—	—
Other transfers to private enterprises	—	—	—	—	—	—	—	—	—
Non-profit institutions	—	—	—	—	—	—	—	—	—
Households	—	—	—	—	—	—	—	—	—
Social benefits	—	—	—	—	—	—	—	—	—
Other transfers to households	—	—	—	—	—	—	—	—	—
<b>Payments for capital assets</b>	<b>—</b>	<b>621</b>	<b>—</b>	<b>1,500</b>	<b>1,150</b>	<b>1,150</b>	<b>—</b>	<b>1,654</b>	<b>1,730</b>
Buildings and other fixed structures	—	—	—	—	—	—	—	—	—
Buildings	—	—	—	—	—	—	—	—	—
Other fixed structures	—	—	—	—	—	—	—	—	—
Machinery and equipment	—	621	—	1,500	1,150	1,150	—	1,654	1,730
Transport equipment	—	—	—	—	—	—	—	—	—
Other machinery and equipment	—	621	—	1,500	1,150	1,150	—	1,654	1,730
Heritage assets	—	—	—	—	—	—	—	—	—
Specialised military assets	—	—	—	—	—	—	—	—	—
Biological assets	—	—	—	—	—	—	—	—	—
Land and sub-soil assets	—	—	—	—	—	—	—	—	—
Software and other intangible assets	—	—	—	—	—	—	—	—	—
<b>Payments for financial assets</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
<b>Total economic classification: Progra</b>	<b>12,231</b>	<b>15,779</b>	<b>25,647</b>	<b>31,049</b>	<b>31,049</b>	<b>29,820</b>	<b>34,858</b>	<b>36,660</b>	<b>40,145</b>

**Table B.8: Transfers to local government by transfer / grant type, category and municipality:**

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2009/10	2010/11	2011/12	2012/13			2013/14	2014/15	2015/16
Type of transfer/grant 1 (name)									
Category B	-	-	4	11	11	11	12	13	14
MP322 Mbombela	-	-	4	11	11	11	12	13	14
MP323 Umjindi	-	-	-	-	-	-	-	-	-
Unallocated	-	-	-	-	-	-	-	-	-
Total departmental transfers to loc				11	11	11	12	13	14